

Europarc 23rd Feb 2023

The benefits of better sustainability marketing and communication

Prof. Xavier Font School of Hospitality and Tourism Management University of Surrey

x.font@surrey.ac.uk

in /drxavierfont





Good news! Everyone says we love sustainability ©



In search of more sustainable stays

There is no doubt sustainable travel is important to global travelers, with over four in five (81%) confirming this to be true for them. Half (50%) of global travelers say that recent news about climate change has influenced them to make more sustainable travel choices, and the desire to travel more sustainably is growing:



of travelers want to make more effort in the next year to travel more sustainably (up 10% from 2021)



are more determined to make sustainable travel choices when they travel now than a year ago.

Encouragingly, awareness and visibility of more sustainable stays continues:



40% confirm they have



38% actively look fo



of global travelers intend to stay in a sustainable property at least once in the coming year



of global travelers have stayed in a sustainable accommodation at least once over the past year and the reasons vary:

41% wanted to help reduce their impact on the environment

33% wanted to have a more locally relevant experience 31% believed sustainable properties treat the community better



For some, the sustainable experience is more about the aesthetic:

19% perceive sustainable properties as stylish and trendy

believe they are perfect for

Bad news! We are all hypocrites ⊗



Behaviour locus

- We morally justify flying in order to do our job, ironically often to teach others how to be sustainable
- We **sanitise language** by saying that we are just *popping over* somewhere for a weekend break
- Exonerative comparison allows us to identify other people in the room that flew further than us

Agency locus

- We displace responsibility by blaming flying on our employers, the conference organisers, the need to attend conferences in order to do our job
- We also diffuse responsibility by saying that many other people are also flying

Outcome locus

- Limit our moral obligation by minimising, ignoring or misconstruing the impacts of flying
- The recipients of the negative impacts from flying are depersonalised, marginalised and potentially even blamed
- The messengers of bad news are derogated and discredited

Higham, J. & Font, X. (2020) Decarbonising academia: confronting our climate hypocrisy, Journal of Sustainable Tourism, 28(1) 1-9.

In a society of instant self-gratification, we need new routes to behaviour change...



	Sustainable consumption	
	NO	YES
NO Sustainability	UNAWARE OF BUYING UNSUSTAINABLE PRODUCTS	UNAWARE OF BUYING SUSTAINABLE PRODUCTS
awareness		
YES	SUSTAINABLY AWARE BUT UNWILLING TO BUY	PURPOSEFULLY BUYING SUSTAINABLE PRODUCTS

Font, X. McCabe, S. (2017) Sustainability and marketing in tourism: its contexts, paradoxes, approaches, challenges and potential, Journal of Sustainable Tourism, 25(7) 869-883.

Companies greenhush, to not seem incompetent



70% of your sustainability actions are NOT communicated.



Font, X., Elgammal, I. and Lamond, I. (2017) Greenhushing: the deliberate under communicating of sustainability practices by tourism businesses, Journal of Sustainable Tourism, 25(7) 1007-1023.







25% of what you communicate is not happening







Barceló



Radisson, Park Inn, Park plaza y Regent y Country Inns&Suites



Hilton, Waldorf Astoria, Conrad, Embassy Suites Hotels...



Iberostar



Intercontinental Hotesl&Resorts, Crowne Plaza, Holiday Inn, Staybridge Suites...



Marriott Hotels & Resorts, Renaissance Hotels, Courtyard, Residence Inn, Fairfield Inn & Suites y The Ritz-Carlton



Sol Hoteles, Meliá, Tryp, Paradisus Resorts, Me, Grand Meliá e Innside by Meliá



Le Meridien, Riu Westin, Sheraton, W Hotels, Element, St. Regis, The Luxury Collection...



Font, X. Walmsley, A., Cogotti, S. McCombes, L. and Häusler, N. (2012) Corporate social responsibility: the disclosure-performance gap, Tourism Management. 33: 1544-1553.

And frankly, national tourism policies are the worst



100% mention sustainable tourism

55% go beyond making a cursory reference to it

Very few quote actual data about the (un)sustainable use of current resources

2% make reference to policy instruments related to more than two of the SDG12 Sustainable Production and Consumption impact areas (biodiversity and land use, greenhouse emissions, energy, waste and water).

Everyone says we should have more sustainable tourists, while at the same time targeting more long haul markets \otimes

UNWTO and UN ENVIRONMENT (2019) Baseline report on the integration of sustainable consumption and production patterns into tourism policies, Madrid, UNWTO







Sustainability marketing for businesses

1. Reduce your impacts

UNIVERSITY OF SURREY

- 1a. Ask nicely
- 1b. Be trustworthy
- 1c. Be honest
- 1d. Be humorous
- 1e. Be engaging











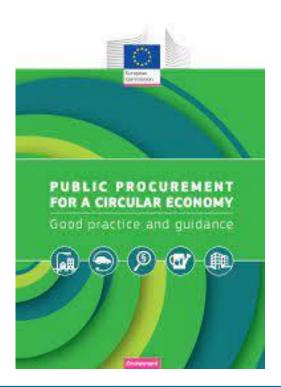
2. Attract more customers



2a. Monitor your impacts

2b. Understand buyer requirements

2c. Communicate b2b + b2c benefits



•	parting flights ① cludes taxes + fees for 1 adult. Addition	nal bag fees and other fees may appl	y.		Sort by:	↑
	07:20 – 10:55 Ryanair	2 hrs 35 min STN-ALC	Non-stop	178 kg CO ₂ Avg emissions ①	£107 round trip	~
easyJet	07:25 – 11:00 easyJet	2 hrs 35 min LGW-ALC	Non-stop	159 kg CO ₂ -11% emissions ①	£109 round trip	~
	16:10 – 19:45 Ryanair	2 hrs 35 min STN-ALC	Non-stop	178 kg CO ₂ Avg emissions ①	£117 round trip	~
Ĵ	09:30 - 13:05 Jet2	2 hrs 35 min STN-ALC	Non-stop	-	£157 round trip	~
asyJet	17:45 - 21:15 easyJet	2 hrs 30 min	Non-stop	161 kg CO ₂ -9% emissions ①	£167 round trip	~

3. Improve satisfaction

UNIVERSITY OF SURREY

Unique properties with added value get top scores

3a. Make them feel good

3b. Use appealing language- fun, relatable

3c. Tell customers what's in it for them- sell benefits

3d. Make it easy

3e. Help them take decisions







Clandeboye Estate Yoghurt

Situated near Bangor in County Down, Clandeboye Estate is one of Northern Ireland's most beautiful private estates and home to Lady Dufferin, the Marchioness of Dufferin and Ava, and a delicious range of creamy artisan yoghurts.

Clandeboye Estate Yoghurts, the only yoghurts made in Northern Ireland, are created using milk from Clandeboye's award winning herd of Holstein and Jersey cows.

The high quality milk is blended by hand using traditional techniques that guarantee a rich creamy texture without high fat content. It is then prepared and cultured very gently over 24 hours in small batches, which helps create an exceptional flavour and texture. Clandeboye yoghurt is available in Greek, Natural and a range of flavours from Strawberry to Blueberry.

4. Increase your customer expenditure



"wow that's really cool!" is what you are aiming for

- 4a. Make them feel special
- 4b. Give them things to do
- 4c. Improve the experience
- 4d. Package services





5. Increase brand loyalty and reduce seasonality



Make sustainability part of a memorable experience

5a. Empower customers- make them protagonists

5b. Weatherproof your offer

5c. Add a calendar

5d. Make them aware of your work

5e. Give them reasons to recommend or return









Sustainability marketing for destinations

01 Reduce environmental and social impacts



Normalise the consumption of sustainable tourism products and services
Public sector as buyer of services
Benefits for certified businesses

Copenhagen: 70% hotel beds certified, 80% of food bought by the public sector is organic

At events, vegetarian diet as normal, not the exception

Indicator: Percentage of tourism services certified as sustainable



SILVER



Sustainable Copenhagen



Photo: Mikael Colville Andersen

Copenhagen is truly a green city surrounded by water and parks, with climate-friendly citizens to match. Copenhageners excel in combining sustainable solutions with growth and a high quality of life. In fact, Copenhagen was European Green Capital 2014. The ambitious green profile of the city has a clear goal: The City of Copenhagen aims to become the world's first CO2

02 Redesign marketing strategies according to cost/benefit



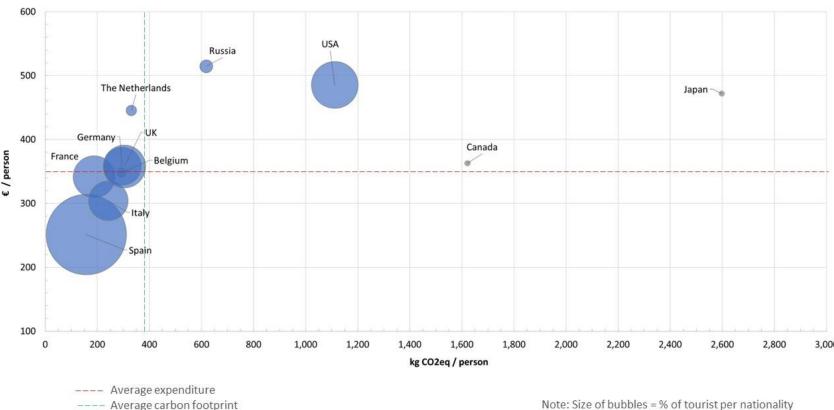
Reduce the average distance travelled by tourists Increase length of stay Increase expenditure Optimise methods of transport

European lifestyle: 10 tonnes Co2

Target to fight climate change: 2 tonnes Co2

Indicator: Carbon footprint/ expenditure per market (in total or per day)





Note: Size of bubbles = % of tourist per nationality

o3 Normalise the behaviour of travellers



Target tourists that the local community can accept and absorb

Increase customer loyalty
Target families and small groups
Target tourists that are not visible

Indicator: Social impact assessment per market segment



04 Reduce seasonality and redistribute tourists





What is experiential tourism?

Products are so yesterday, and customers want to engage with your offering with all their senses.

Read more



Different seasons different markets

You will need to adapt your offer to different types of customer to balance changes in demand.

Read more



What is special about your offer in the low season?

We often take for granted what's on our doorsteps, so look at your resources with fresh eyes and see how you can turn them into something special.

Read more



Creating innovative experiences

You will need to create experiences that are great, even when it's cold, wet, and dark early. Co-create experiences with nearby partners and use events to drive demand.

Read more



Marketing and storytelling

New experiences require a lot of marketing effort, but if they are truly innovative and you've communicated them well, consumers will share the messages for you.

Read more



Benefits of experiential tourism

Visualising the results that you want to achieve will help you have the determination you need to make changes.

Read more

Indicator: Index of saturation of tourism



www.tourismexperience.org

Thank you

x.font@surrey.ac.uk

- in /drxavierfont
- **©** wavierfont

