Location:	Debrecen, Hungary			
Date:	Wednesday, 9 th October 2013 Start: 9:00 End: 15:30			
Attendees:	Council Members Present: Thomas Hansson, Rolands Auziņš, Marian Jager-Wöltgens, Dominique Leveque, Ignace Shops, Gábor			
	Szilagyi, David Cameron (Internal Auditor), Paolo Castro, Carol Ritchie (Director), Meldra Langenfelde (Executive Administrative,			
	minutes)			
	Co-Opted Council members present: Carles Castell Puig, Eric Baird			
	Others Present: Wilf Fenten			
Apologies	Giampiero Sammuri			

Agen da Item	Notes	Decisions Taken	Actions
0.	The president opened the meeting and welcomed all participants. Thomas Hansson also indicated that apologies were sent by Giampiero Sammuri. The council decides to start the meeting with the General Assembly Management issue.		
<u>1.</u>	General Assembly Management Council members express their views on organisation of voting on council recommendation to the General Assembly: Paulo Castro: The ODC has proposed that EUROPARC goes on the option 6. Council has to explain this to people why ODC proposes to accept this option. Thomas Hansson: Council has to explain clearly why option 5 is proposed instead of option 6. Domenique Leveque: The council decision is both – strength and weakness. It is against democracy. ODC gave two options, council chose none of them. Council has to explain that a new structure is going to be made. Marian Jager-Wöltgens: The legal advice came very late. That was a sort of deadlock. EUROPARC really needs a new organisation with a new structure. It has been discussed for three times and still it is so complicated. She is surprised about President's decision to do it in a new way. Nothing much has happened between August and now. Nobody has looked if risks can		Actions

be mitigated. Risks are too big – decision of the council. She stresses that the problem	
is not the agreement, but the structure. There will be problems for EUROPARC. Also	
for Eurosite. They will look for new partners.	
Ignace Schops: It is important to be very strong during the General Assembly. Council	
has evaluated on the decision of the ODC. In this case the explanation is very crucial. It	
is necessary to prepare a PowerPoint presentation.	
Bird & Bird proposed two options. Council has evaluated the conditions and decided	
not to go on with a new organisation. It is necessary to show that EUROPARC has	
been a strong partnership for 40 years. This is a keystone that has been evaluated a	
lot. Voting on proposal is 'yes' or 'no'. If it is no – it will be a completely new situation.	
Paulo Castro: It is necessary to agree on the content. It is necessary to show why	
option 5 is not a good option. What is wrong with changing the statutes? Do we dislike	
the new name? EUROPARC has to change because times are changing.	
Thomas Hansson: There was the ODC meeting in July. He encouraged them to take a	
position. Bird & Bird and ODC representatives were positively tempered.	
Eric Baird: July meeting was the one when they admitted that they have just two	
options.	
David Cameron: It is necessary to outline what council wants. The negatives of	
establishment of a new organisation would mean a German Verein again and would	
cost more. Costing more money for something that it is possible to have anyway. It is	
necessary to show the cost and benefit analyses.	
Domenique Leveques: He describes the French position. There are doubts in capacity	
to change, to have a real network. There is not a real understanding that according to	
German law it is not easy to change statutes. If council stays on its position, it is	
necessary to prove that there will be changes, show engagements.	
Gábor Szilagyi: This is the hardest decision EUROPARC has ever taken. What kind of	
voting members are there? Some of them have made decision. Some of them know	
more or less the situation and have not decided yet. The third group has no idea that	
that it is a serious decision but do not know what to vote for. There will be debates	
going on. Most of them will not understand what is actually going on. Council has to	
propose plausible options but discussion must be very open. It is necessary to go	
through what has been done since 2008, to explain the situation and to propose several	
options instead of one option.	
Carles Castell Puig: The position of the different Sections about ODC report is very	
diverse, from whole support to whole rejection. In any case, there is a common feeling	
that the paper of the Sections has been not taken into account enough. It is necessary	
to be very open-minded during the general assembly and to explain everything well in	

detail. Sections would like to have a merger therefore it is necessary to make a positive	
proposal, that council's position is to go on and to merge, but under certain	
circumstances.	
Referring to the Spanish Section situation, he mentions that it is very risky to change	
any letter or change the account number - so many members can be lost. There are	
many practical things that must be taken into account.	
Paulo Castro: The main risk is to lose memberships. It is necessary to show that with or	
without Eurosite, EUROPARC is going to change. If it is possible to be clear on that	
and to communicate it.	
Marian Jager-Wöltgens: Asks if council believes in the ability to change. She is rather	
sceptic. EUROPARC is not an interactive organisation at all. If it is not possible to	
show that organization intends to change and to say it in a very strong way – it will	
dissolve anyway.	
David Cameron: He outlines that the council needed to have a discussion on how the	
network should evolve and change. However, there had not been sufficient time	
available to put to this discussion as so much time had been dominated by discussions	
around potential options for integration with Eurosite. There is an ability to change but	
business time of the council has been used wrongly.	
Eric Baird: It is essential to think about the presentation. Marian has chaired the ODC.	
She underestimated their ability to accept option 5. Their position was clear no. Council	
has to explain it to members, as well as the proposals have to be explained explicitly in	
GA again. It is necessary to point out costs of rebranding, the possibility to lose the	
funding of ATS. Evaluation has been done and it has to be shown at the GA. It is	
necessary to show the wish for change despite the fact that all the time it has been	
discussed about the merger and there was no time to think about the change. Council	
has to say exactly what is going to change; must explain the process - describe	
evaluation – make positive proposals.	
Thomas Hansson: EUROPARC does more than Eurosite for its members. It is	
necessary to express better what EUROPARC is doing.	
Carol Ritchie: Reminds that council paused on the strategy work with members.	
Directorate had everything ready, but nevertheless is ready to continue in 2014. She	
mentions that EUROPARC has one of the most active memberships – approximately	
80% of participation. She sees a member network that is interactive, still a strategic	
focus is missing.	
She presents a new publication – history of the EUROPARC. In this story it is possible	
to see that organisation has changed already several times. EUROPARC has been and	
it still is very responsive to change. She mentions that it is an unclear statement - what	

	shall be changed. Nothing has been tabled from the council. <u>Eric Baird</u> : He expresses an opinion the members say they feel not to be heard. It is necessary to show in the presentation that they are heard. <u>Carles Castell Puig</u> : There are members involved in both organisations. These members can be our ambassadors in Eurosite. Message to Eurosite is not just we said 'yes' and now we say 'no'. EUROPARC has to change in a controlled way. <u>Gábor Szilagyi</u> : He would like to see much more specific oriented projects, staff employed on project basis. He does not want to see EUROPARC as the project factory. <u>Ignce Schops</u> : In the discussion the main focus is unfortunately on the good things of Eurosite and bad of EUROPARC. EUROPARC has to change, but also has to celebrate and confirm that the organisation will survive. <u>Thomas Hansson</u> : It is necessary to present the risk analyses and costs of changes, as well as to present the activities. The next steps – what shall be changed – the future of EUROPARC. Most members are not touched by the question, but there are some who are. Their interest can be interest of everybody. It is necessary to handle situation as if it affects everybody. <u>Ignace Schops</u> : Proposes to agree on the structure of the presentation and to decide who is responsible for what. Starting point for the presentation shall be the last GA. The next would be the decision making process. If members agree to the decision making process then it is possible to vote on the recommendation of the council. If it is 'yes' – discussion is open for opportunities. <u>David Cameron</u> : It is essential to explain what the voting means. If the vote is 'yes' – it means to go forward with council recommendation. The voting on Paper 7 has to be the final vote. It is absolutely necessary to be sure that people understand what voting means. <u>Marian Jager-Wöltgens</u> : It shall be put on one presentation slide what happens in case of 'yes' vote and 'no' vote.	Council agrees on following duties for preparations for the GA: Ignace Schops will prepare the presentation during the council meeting. Marian Jager-Wöltgens will assist Ignace Schops for preparation of the presentation. David Cameron will check if it is understandable.	
2.	Minutes of last meeting		
	Paulo Castro: He mentions just one mistake in page 4 second line – widest and not wisest. The minutes of the previous meeting were approved.	Council approved minutes of last council meeting.	
3.	Matters arising	Decisions Taken	Actions
	All "matters arising" were included in other agenda items.		
4.	President's report		Actions
	President gave a short abstract of the report. Additionally he is going to	Council notes the report.	

	mention those meetings at the assembly which have been attended by council members recently.		
5.	Treasurer's report	Decisions Taken	Actions
	Treasurer gave a short abstract of the report. He mentions that meanwhile it has been possible to collect 18 000 EUR from Italian members. The biggest paying problems are with Italy and Spain. Many not paying members are Charter parks therefore it is important to keep them. Treasurer expresses hope that these members will pay their fees by the end of the year. Especially it is important in case of the Regional Park Conero – this area is on strike-off list. By 2015 with the new financial period of the EU the financial situation shall improve. Treasurer invites the council members to address the potential strike-offs personally and invite them to pay at least for one year or to change the status.		Council members are asked to address the potential strike-offs personally and invite them to pay at least for one year or to change the status. By December 2013 the letter of strike offs will be prepared.
6.	Membership report	Decisions Taken	Actions
	Director points out the issue that there are members of sections who are not members of EUROPARC. <u>David Cameron</u> : This is very serious issue. From governance perspective point of view, sections are local representatives of members. Sections are almost semi-independent entities. In this case the letter of	Council decided to send letters (emphasize the issue of fairness and legitimacy) from council with the relevant paragraph from statutes and attachment of organisations that are just members of sections, but not of Federation.	Letter to sections shall go out after the conference.

	could become individual members. <u>David Cameron</u> : This is not acceptable that membership fees have not been paid to Federation but to sections. Fees should come to Federation.		
7.	Directorate report	Decisions Taken	Actions
	Director apologizes for the rather negative tone. She mentions the existing difficulties to plan work before decision of GA. Directorate would like to start the process of new strategy. Nevertheless, NGO grant application is being prepared. Indicative budget is less concrete. She informs about the visit of commission auditors. They have asked lot of detailed questions, especially a lot of governance questions, questions about pressures, plans. Commission has been informed about the concern of increase of personnel with administrative assistant. Finances for salaries are planned to be gained from Charter incomes. Detailed plan of the budget for 2014 will be carried out after the GA. Directorate assesses a number of foundations, especially Dutch foundations, to apply for pan-European projects. Carles Puig: Expresses gratitude and wish that we have a calm year for strategic planning.	Council noted report.	
8.	EUROPARC Consulting report	Decisions Taken	Actions
	Wilf Fenten gives a short overview of the report. He emphases that the study tours have been very successful this year. EUROPARC Consulting is working on English – French project concerning sustainable tourism, in order to develop a toolkit for small business. Mr Partington will lead the project. He admits that there is very little input from sections or members. Eric Baird: Both sides – Federation and Consulting – should represent each other more. Paulo Castro: It is necessary to set up new system of the Charter, a way	Council noted report.	

9.	to show that procedures have been changed. It would be a clear indication to sections. He also mentions that it is necessary to develop further the 3 rd Charter part – French private companies as soon as possible. <u>Carles Puig</u> confirms it on behalf of the sections. <u>Economics and Ecosystem Services WG request</u> <u>Carol Ritchie</u> : She presents a request of formation of the Eurosite/Europarc working group on ecosystem services and economics. <u>Carles Puig</u> : Spanish section is very keen to work with them. <u>David Cameron</u> : This is a good way to connect the WG with sections. <u>Eric Baird</u> : He is sceptical of this concept. He is not clear what the focus of their programme is. <u>Paulo Castro</u> : It should be more conceptual. Workplan for two years should be produced. <u>Eric Baird</u> : Council shall support them and show positive attitude. It is necessary to provide support of direction of what EUROPARC needs. <u>Thomas Hansson</u> : This WG should be more explicit on protected areas.		Actions Directorate shall forward the message that the WG shall strongly cooperate with sections and prepare workplan with focus on protected areas level. Deadline for submission of the workplan – ~ 2 months.
10.	Conference: Council responsibilities / Programme General Assembly Management	Decisions Taken	Actions
	Ignace Schops presents the GA presentation of the council.	Council decides to put full text of both options into the presentation; to stress that there will be changes in EUROPARC by any decision taken of GA. It will be mentioned in the presentation that the next year will be the one, when the new strategy is submitted. Headlines and reference to the ODC report	Ignace Schops shall supplement the presentation and make it ready for the General Assembly.

	Thomas Hansson invites the council to go through the order of the General Assembly and to agree on several organizational aspects. The candidature of David Cameron is proposed as the only one on behalf of the Council for the post of Internal Auditor. Discussion on counting of votes takes place. It is going to be a secret voting. Decisions shall be written on voting papers. Yes` or ` no` written on papers. If there is nothing written – it will be considered as abstention. In case GA votes against council recommendation, there is a requirement to organise an additional GA on dissolution of the Federation and a separate Council meeting shall be organised.	the President. Ignace Schops is going to present the council presentation. Thomas Hansson will chair the procedure and discussion.	Council agrees to offer the candidature of David Cameron for the post of Internal Auditor at the GA.
10.	Intellectual property (EXTRA_EP_ intellectual property)		
	Taken out of the agenda because of time reasons.		