**EUROPARC** Federation

Report to Council March 6<sup>th</sup> 2010



# Title: EUROPARC Communications Strategy

Summary :

The strategy to guide the comunications of the Federation

**Recommendations :** 

To adopt

### EUROPARC Communication Strategy 2010 – 2012

#### 1. Background

The EUROPARC Federation is a pan-European, non-governmental umbrella organization representing protected area staff and supporters across Europe. EUROPARC facilitates international co-operation in all aspects of protected area management to further, improve and conserve our shared natural inheritance. In addition, the Federation endeavours to exchange expertise, experience and best practice as well as to collaborate with others to ensure the value and meaning of protected areas is at the heart of Europe. Six sections help the Federation to carry out its work on a more national and regional level.

Good communication is the key to achieving the goals of the Federation. This communication strategy will streamline and improve the communication of EUROPARC by identifying key communications objectives and activities. This in turn will ensure the Federation delivers a single, coherent message, based on its mission and vision (defined in the 2008 – 2012 strategy) in everything it does. The message of EUROPARC is:

#### Europe's protected areas are essential for sustaining healthy ecosystems and landscapes for society now and in the future.

Everything that EUROPARC communicates should be infused with this message with the communications strategy overarching and supporting the work of the Federation.

### 2. Current situation

#### 2.1. Target groups

The Federation has identified the following target groups, to whom its message should be communicated:

- The EUROPARC Federation intern: Members, Sections, Council
- Protected area staff and supporters
- Politicians and institutions on local, national and European levels
- Young environmental professionals
- Specific sectors, e.g. tourism, health, nature conservation, sustainable development, agriculture and politics

The EUROPARC Federation also uses some of its communication methods to reach the wider European public and in doing so to gain their interest for the topic of protected areas.

#### 2.2. Communications Media

The Federation currently uses a wide range of communication methods to get its message across to its target groups (see section 2.1). It has three official languages: English, German and French. Although English is the common language, German and French are also used for official documents and throughout the Federation as much as possible.

#### **Electronic and printed communications**

The main and most direct communication tools used are the website and regular publications The website currently receives an average of 2500 visitors a month from around the globe. It targets EUROPARC members, who have their own exclusive members area, as well as other protected area staff and supporters and the general public. It is currently only available in English. Translations into German and French are planned. The Federation's regular publications contain a variety of information about EUROPARC itself and about issues concerning protected area management.

The table below lists these publications and details relevant to them.

| Publication                                       | Published | Language                | Main target groups                        |
|---|-----------|-------------------------|---|
| The EUROPARC Journal: "Protected Areas In-Sight". | Annually  | English, French, German | Protected area staff and supporters       |
| Newsletter  | Annually  | English                 | Members, associates                       |
| Annual Report                                     | Annually  | English, French, German | Members, associates                       |
| Conference Report                                 | Annually  | English                 | Conference delegates, members, associates |
| E-News  | Monthly   | English                 | Protected area staff and supporters       |

Table 1: Regular EUROPARC Publications

The EUROPARC Federation has also produced a number of one-\_off publications. Such publications will continue to be part of the Federation's communication work in the coming years.

#### **Events and activities**

The activities of the Federation, its projects, programmes, seminars and annual events not only support protected areas but also inform a wider public about the Europe's protected areas as well as EUROPARC itself. Major regular events include:

- The annual EUROPARC Conference: This takes place in the autumn, in differing locations each year. It's programme includes keynote speeches, workshops and excursions all based on a theme relevant to protected area management. The conference is usually attended by between 300 400 protected area practitioners, the majority of which are members of the Federation but many non-members also attend. In addition the members of the Federation's hold a General Assembly at the conference each year.
- The European Day of Parks: An international day on 24<sup>th</sup> May each year, this event was established by EUROPARC to celebrate the first European National Parks which were created in Sweden in 1909 on this date. A theme is given each year and protected areas across the continent put on hundreds of events based on the theme and attract large numbers of visitors.
- Section seminars and events: These are organised by our 7 national and regional sections at different times throughout the year and address a variety of topics relevant to protected area management and for protected area managers.

More information about the organisation's projects, programmes and events can be found on www.europarc.org.

#### Press and publicity

EUROPARC also produces articles and press releases for various external media. This media is mainly environmental magazines or publications but also includes more general and sector specific press on a national and European level. These communications contain information about the work of the Federation; highlight the values and benefits of Europe's protected areas; and promote best practice examples. They are distributed within the EUROPARC network and from these contacts passed on to other interested parties ensuring as large an audience as possible. In addition, the organisation has a number of items, which help to promote the organisation and its members. These currently include eight large coloured banners for conferences, a leaflet and three roll-ups presenting introducing the Federation and three roll-ups presenting the European Charter on Sustainable Tourism. The Federation also has an exhibition depicting national parks across Europe, which was produced within the framework of the project 'Celebrating 100 Years of National Parks in Europe' and a book of the same theme is also currently available. More publicity items will be produced for the Federation over the coming two years, such as corporate gifts for members and events.

#### Lobbying

In 2010 a lobbying strategy will be adopted to realize the Federation's aims across the institutions of the European Union, regions and other protected area related organisations, thereby representing the interests of its membership more effectively. With the lobbying strategy the organisation hopes to achieve the following:

- That protected areas of national and regional interest across Europe, together with Natura 2000 sites, are recognized as part of a European Protected Area Network;
- That their importance as core areas for nature conservation and as models for sustainable development is confirmed in relevant EU policy statements. EUROPARC promotes a wider concept of what protected areas do and why protected areas are valuable at European and international level, notably in climate change mitigation and adaptation;
- That this importance is eventually reflected in legislation and through the allocation of a certain percentage of the EU financial support in each member state for the effective and efficient management of this European Protected Area Network

These objectives will be met using a number of activities. Our six regional and national sections will ensure that it is promoted on a more national level.

The full lobbying strategy will be available from the Directorate in the spring of 2010.

#### Internal communications

Within the EUROPARC network regular internal communication is also important. This occurs mostly in the form of e-mails but also through regular meetings of the council and sections and the annual General Assembly for the members.

#### **Regional and national sections**

The Federations six regional sections also carry out a wide range of communications work carrying forward the organisation's message on a more focused geographical area. They have their own communication plans and can be contacted individually for more information (contact details on <a href="https://www.europarc.org">www.europarc.org</a>).

#### 2.3. EUROPARC Branding

The following should be considered, when communicating for or about EUROPARC:

- The following logos are all protected and registered to the EUROPARC Federation at the Trade Marks and Designs Registration Office of the European Union and therefore should only be used with the permission of the Federation: The EUROPARC Federation, the European Day of Parks, the Junior Ranger and European Charter for Sustainable Tourism. Details of the logos and how to use them correctly can be found in the document 'Logos registered under the EUROPARC Federation' available on www.europarc.org and from the EUROPARC Directorate.
- The EUROPARC Federation logo should always be easily visible on any EUROPARC publication, article or other piece of communications from within the Federation. The same applies to any activity specific logos, when that activity is mentioned.
- EUROPARC is an shortened version of The Federation of European Nature and National Parks and as such should always be spelt with capital letters.
- Presentations held on behalf of the Federation should use the standardized PowerPoint Master, which is available from the directorate.
- EUROPARC publications can differ in appearance but must have some similarities so that it is obvious that they come from the same organisation. Design criteria for EUROPARC Publications can be found in the document 'EUROPARC publication design criteria' available on www.europarc.org and from the EUROPARC Directorate.

#### 2.4. Evaluation

Evaluations of EUROPARC communications are currently only carried out on the annual EUROPARC conference and its workshops. Regular evaluation of other communications media is foreseen in the future as can be seen in the objectives below.

### 3. Objectives and outcomes

It has been established above that this communication strategy aims to streamline and improve the communication of EUROPARC. Six key communications objectives and have been identified to aid this process along with the outcomes that accompany them. These objectives are based on the Federation's strategy and current work plan (details also available from the Directorate or online) and highlight what the organisation wants to achieve with its communications. They are:

## 1) To communicate about and demonstrate the values and benefits of protected areas to surrounding landscapes, regions and communities as well as their links to a range of policy areas

#### Outcomes:

- a) Increased knowledge and awareness of protected areas, their values and benefits and their importance for European society on local, national and European political levels and across a range of target groups.
- b) A higher level of significance given to and acceptance of protected areas and their values and benefits on a number of political levels and across a range of target groups.
- c) More protected areas are designated/established across Europe
- d) Increased funding for protected areas

#### 2) To share and distribute best practice and expertise of the management of protected areas including Natura 2000 sites.

<u>Outcomes:</u>

- e) Better exchange of information between protected areas and thus the facilitation of the management of protected areas
- f) Improved and more information available about protected areas and their work and therefore an increase in their profile

# 3) To facilitate the management of Europe's protected areas through capacity building, training, the development and promotion of relevant instruments and projects and programmes.

#### Outcomes:

- g) Improved management of Europe's protected areas
- h) Well informed and educated protected area practitioners
- i) Increased knowledge and awareness of protected areas and their values and benefits

#### 4) To increase the membership of the EUROPARC Federation

#### Outcomes:

- j) Increased EUROPARC membership
- k) A more comprehensive protected area network
- 5) To inform EUROPARC members regularly about relevant topics, events and European Union policies and to facilitate the exchange of information between them.

#### Outcomes:

- I) Happy, well informed members
- m) Increased knowledge about EUROPARC activities amongst membership
- n) A stable and/or increasing membership number
- o) A stronger protected area network
- p) Improved management of Europe's protected areas

# 6) To continually monitor, review and improve EUROPARC communication and specifically to evaluate one principal communications media annually

#### Outcomes:

q) Improved communications media

### 4. EUROPARC Directorate Activity Plan

The following activities are to be undertaken in the time frame of this strategy and the. Some actions are continuous, others more short. More details can be found in the 2010 work plan of the Federation. The activity plan will be reviewed annually. The numbers in the objectives column refer to the objectives listed in section 3.

| Objectives            | Activity  | Outputs  | Outcomes                                       | Indicators  | Delivery | Time plan   | Budget |
|-----------------------|---|--|--|---|----------|---|--------|
| 1,2,3,4,5             | Articles in EUROPARC<br>publications  | At least 6 articles on different<br>values and benefits over the<br>course of the year       | Â,b,c,d,e,f,<br>g,h, i, j, k, l,<br>m, n, o, p | 6 articles  | MP       | Throughout the year                               |        |
| 1                     | Information on the values and<br>benefits of protected areas on the<br>EUROPARC website   | A page of the website dedicated<br>to the values and benefits of<br>protected areas          | A,b,c,d  | 1 website page  | MP       | Deadline end of<br>February                       |        |
| 1,2,4,5 their work am | Promotion of protected areas and<br>their work amongst and close<br>work with EU institutions, member<br>state agencies and NGO's | Attendance of relevant meetings, seminars, workshops and events                              | Â,b,c,d,e,f,<br>j, k, l, m, n,<br>o, p         | According to the<br>new Lobbying<br>strategy and<br>action plan           | RB, FM   | Throughout the year                               |        |
|                       |   | At least 6 articles on different<br>values and benefits over the<br>course of the year       |  | 6 articles  |          | Throughout the year                               |        |
| 1                     | Producing and carrying out the EUROPARC lobbying strategy   | The production of a lobbying<br>strategy and realization of tasks<br>in it                   | A,b,c,d  | 1 lobbying<br>strategy and<br>realization of<br>tasks                     | RB,FM    | By 28 Feb 2010                                    |        |
| Semina<br>1,2,3,4,5   | Seminars and other events   | 1 EUROPARC Conference, 10<br>workshops, 5 keynote speeches,<br>10 excursions                 | Â,b,c,d,e,f,<br>g,h, i, j, k, l,<br>m, n, o, p | 1 Conference,<br>10 workshops, 5<br>keynote<br>speeches, 10<br>excursions | All      | 29th September - 02nd<br>October                  |        |
|                       |   | EUROPARC General Assembly  |  | 1 General<br>assembly   |          | 29th September - 02nd<br>October                  |        |
|                       |   | 1 European Day of Parks, 200<br>events in parks across Europe                                |  | 200 events  | All      | On and around 24th<br>May                         |        |
|                       |   | Sections seminars and events   |  | 4 sections<br>seminars, 4<br>additional<br>events                         | Sections | Spring and autumn                                 |        |
|                       |   | Various other EUROPARC<br>workshops  |  | 4 workshops   | Various  | Throughout the year                               |        |
|                       | Junior Ranger Network Inte  | International Junior Ranger<br>Camp, involvement of new parks<br>and new Junior Rangers      |  | 1 Junior Ranger<br>Camp   | FM       | July 24 <sup>th</sup> – 31 <sup>st</sup>          |        |
|                       | Transboundary cooperation   | Transboundary network event  |  | 1 transboundary<br>network event  | RB       | 27-30 April                                       |        |
|                       | Parks and Benefits project  | Communication of project results and activities  |  | 4 articles  | RB       | Throughout the year                               |        |
|                       | ECST network  | Charter news emails and articles<br>promoting the Charter in external<br>press               |  | 4 newsletters,<br>10 emails, 4<br>articles                                |          | Once every four<br>months, throughout the<br>year |        |
|                       |   | Charter Network Event  |  | 1 network event   | RB/FM    | May/June  |        |
| 1,2,4,5               | Production of the EUROPARC<br>Journal 'Protected Areas In-Sight'  | 1 issue of the protected areas in-<br>sight distributed to 1000<br>individuals/organisations | Â,b,c,d,e,f,<br>j, k, l, m, n,<br>o, p         | 1 protected area<br>in-sight  | MP       | End of April/May                                  |        |

| 1,2,4,5  | Production of the monthly e-news   | 11 monthly e-news distributed to<br>around 800 email addresses<br>each time     | Â,b,c,d,e,f,<br>j, k, l, m, n,<br>o, p | 11 e-news   | MP/LA             | At the beginning/end of each month  |
|----------|--|---|--|---|-------------------|---|
| 1,2,5    | Production of the members<br>Newsletter  | 1 electronic issue of the<br>members Newsletter                                 | Â,b,c,d, l,<br>m, n, o, p              | 1 newsletter  | MP                | October/November  |
| 1,2,5    | Production of the Brussels<br>Bulletin   | 20 updates of the Brussels<br>Bulletin webpage                                  | Â,b,c,d, l,<br>m, n, o, p              | 20 updates of<br>the Brussels<br>Bulletin<br>webpage                        | FM/RB             | Bi-Monthly  |
| 1,2,4,5  | Further maintenance of the EUROPARC website  | Website up-to-date and<br>informative   | Â,b,c,d,e,f,<br>j, k, l, m, n,<br>o, p | 1 up-to-date<br>website with an<br>average of 2000<br>visitors per<br>month | MP                | Throughout the year,<br>major check every 2<br>months   |
| 1,2, 3,4 | Development and continuation of<br>projects/programmes with<br>communications elements to<br>promote the values and benefits,<br>highlight best practise examples<br>and facilitate protected area<br>management   | Project proposals written and applications submitted                            | Â,b,c,d,e,f,<br>j, k, l, m, n,<br>o, p | Submitted<br>applications   | All               | Throughout the year   |
| 1,2,4,5  | Press releases and articles to different media and sectors   | 10 press releases, 6 articles   | Â,b,c,d,e,f,<br>j, k, l, m, n,<br>o, p | 10 press<br>releases, 6<br>articles   | MP                | An average of one<br>press release per<br>month following the<br>pattern of important<br>events in 2010     |
| 1        | Promotion of the exhibition "100<br>years of Parks" - international<br>tour of the exhibition across<br>European protected areas and<br>public venues.   | Exhibit in 5 protected areas in 5<br>European countries                         | A,b,c,d                                | 5 successful<br>exhibits  | MP/LA/me<br>mbers | Throughout the year   |
| 1        | Promotion of the book "100 years<br>of Parks"  | Sell 1000 copies of the book and produce 1 press release                        | A,b,c,d                                | 1000 copies of<br>the book sold, 1<br>press release                         | MP/LA             | Throughout the year,<br>more concentrate effort<br>at the beginning of<br>2010, press release in<br>January |
| 1,2,3    | Continuing implementation and<br>further development of the<br>European Charter for Sustainable<br>Tourism in Protected Areas  | An increase in Charter<br>membership and Charter<br>Partners                    | Â,b,c,d,e,f,<br>g,h, i                 | 5 new charter<br>parks, 100 new<br>Charter Partners                         | FM/RB             | By December 31st  |
| 1,2,5    | Gather and disseminate best<br>practice models and innovations<br>in climate change and<br>biodoversity loss management<br>from EUROPARC members and<br>other associates. Share lessons<br>learned through Europe. | Material produced with Slow<br>Food and the European<br>Landowners Organisation | Â,b,c,d, I,<br>m, n, o, p              | 1 event, 1<br>project proposal  | FM/RB             | October, July   |
|          |  | Articles in EUROPARC<br>publications and on the website                         |  | 6 articles<br>produced  | MP                | Throughout the year   |
|          |  | External articles and press releases  |  | 4 external<br>articles, 10<br>press releases                                | ALL/MP            | Throughout the year,<br>one article every 3<br>months, one press<br>release every one and<br>a half months. |

|       | Further development and  | Online members area promoted  | E,f,l,m,n,o,           | Members area   | MP           | Every two months   |
|-------|--|---|------------------------|--|--------------|--|
| 2,5   | promotion of the EUROPARC<br>online members area to facilitate<br>the sharing of best practice<br>examples and expertise   | to members 6 times during the year  | р                      | used by 50% of members   |              |  |
| 2     | Collate members' questionnaire<br>returns to identify expertise to<br>advise in policy areas of the<br>European Commission, European<br>Parliament, the Committee of the<br>Regions, and also the Council of<br>Europe | Member questionnaires 80%<br>complete, facts and figures<br>available for use.  | E,f                    | Details for 80%<br>of members  | MP/FM/LA     | By June 30 <sup>th</sup>   |
| 2     | To celebrate best practice in<br>protected area management   | Promotion of the Alfred Toepfer<br>Medal and the Goldman prize for<br>Europe, for contribution to work<br>in nature conservation in Europe            | E,f                    | 3 pieces of<br>information sent<br>to 400 members<br>and 20 other<br>institutions        | DG/MP        | Between February 15 <sup>th</sup><br>and October 2 <sup>nd</sup>                         |
| 2,3   | Provide opportunities for<br>expertise exchange and training<br>of Europe's protected area staff   | Continue regular meeting and training of members at EUROPARC annual conference  | e,f,g,h, i             | 1 annual<br>conference, 10<br>workshops, 10<br>expeditions,                              | All          | September 29 <sup>th</sup> –<br>October 02 <sup>nd</sup> 2010                            |
| 2,3   | Continue to implement<br>memoranda of understanding<br>with international partners   | Set up e-review group to develop projects   | e,f,g,h, i             |  | CR/RB        |  |
| 1,2,3 | Provide opportunities for young<br>people to learn about the values<br>ad benefits of protected areas<br>and develop practical skills in<br>nature conservation  | Develop project with Slow food<br>International and promote<br>through Junior Ranger network<br>and activities at Junior Ranger<br>International Camp | A,b,c,d,<br>e,f,g,h, i | 1 project<br>proposal, 1<br>opportunity to<br>promote it at<br>Junior Ranger<br>camp     | FM           | July/August  |
| 1,2,3 | Develop the expertise of and<br>enhance early career<br>opportunities for young nature<br>conservationists and protected<br>area managers at European level.   | Promote and develop the<br>internship exchange website<br>www.workingfornature.org,   | A,b,c,d,<br>e,f,g,h, i | 6 articles about<br>the website  | All          | Throughout the year  |
|       |  | Development, implementation<br>and promotion of new Alfred<br>Toepfer Natural Heritage<br>Scholarships  | E,f                    | 3 scholarship<br>winners, 5<br>articles to 400<br>members and<br>20 other<br>insitutions | DG/MP        | Between February 15 <sup>th</sup><br>and October 2 <sup>nd</sup>                         |
| 4     | Active generation of new<br>membership and promotion of<br>benefits of EUROPARC  | Creation of a database of<br>potential members, one mail out<br>to list during the year   | J,k                    | 1 database<br>created, 1 email<br>sent   | MP/CE/LA     | By 30 <sup>th</sup> June   |
| 5     | Internal emails to members,<br>sections and councils informing<br>about important events and<br>internal information   | Regular emails to members, sections and the council   | L,m,n,o,p              | 30 emails sent   | MP<br>/CR/CE | Throughout the year  |
| 6     | Evaluation of one principal<br>EUROPARC media  | 1 evaluation of a EUROPARC<br>communications media  | q                      | 1 evaluated<br>communications<br>media   | MP           | November/December  |
| 4     | Promotion of the EUROPARC<br>Federation using promotional<br>material (banners, roll-ups,<br>leaflet)  | Banners, Roll-Ups or other<br>promotional material on show at<br>4 events   | J,K                    | Banners, Roll-<br>Ups or other<br>promotional<br>material shown<br>at 4 events           | ALL          | At the EUROPARC<br>Conference in<br>September and other<br>events throughout the<br>year |
| 4     | Creation of one EUROPARC promotional leaflet and other   | The production of a promotional leaflet and a postcard  | J,k                    | 1 promotional leaflet and  | MP           | By 31 <sup>st</sup> July   |

|       | promotional material  |  |                           | postcard design<br>produced   |    |                     |  |
|-------|---|--|---------------------------|-------------------------------|----|---------------------|--|
| 1,2,5 | The promotion of the International Year of Biodiversity and | Articles in publications, press releases and news on the | Â,b,c,d, l,<br>m, n, o, p | 3 articles, 6 press releases, | MP | Throughout the year |  |
|       | European biodiversity                                       | webpage  |                           | 3 news stories                |    |                     |  |

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